

Ch 15
PARAM

15 Overview of Audit of Public Sector Undertakings		
Part 1 – PSU		
QNO 597.000	Power of C&AG – TITANIUM CNO – Unique	Old Course– (N07E, N11E, N12E, N13R, M15R, M16R, N16M, SM17, PM17, M18R, N20M, SM21)
Ceta Ltd. is a company in which 58% of the paid-up share capital is held by Rajasthan Government. The company is engaged in the business of providing consultancy services in relation to construction projects. The audit of the financial statements of Ceta Ltd. for the financial year ended 31 March 2019 got completed with lot of intervention of Comptroller & Auditor General of India, whereas C&AG was directed to the auditors on the manner in which audit should be conducted in respect of certain areas. Further, it also received comments from C&AG on the audit report of the auditors. Ceta Ltd is seeking advice to go against C&AG so that they can avoid unnecessary interference of C&AG. You are required to advise Ceta Ltd. with respect to role of C&AG in the audit of a Government company. OR Being an expert in the field of government audit, you are required to briefly explain the powers of Comptroller and Auditor-General of India with respect to supplementary audit and test audit as stated under section 143(6) and 143(7) of the Companies Act, 2013. OR Enumerate the right of C&AG of India to conduct a supplementary audit of the financial statement of a company, or comment upon or supplement audit report presented under section 143(6) of the Companies Act, 2013.		
Answer	➤ Powers of Comptroller and Auditor-General of India. The Comptroller and Auditor-General of India is the highest authority in the audit of a Government company. The Comptroller and Auditor-General of India shall appoint the auditor under sub-section (5) or sub-section (7) of section 139 i.e. appointment of First Auditor or Subsequent Auditor and direct such auditor to the manner in which the accounts of the Government companies are required to be audited and thereupon the auditor so appointed shall submit a copy of the audit report to the Comptroller and Auditor-General of India which, among other things, include the directions, if any, issued by the Comptroller and Auditor-General of India, the action taken thereon and its impact on the accounts and financial statement of the company. ➤ Supplementary audit under section 143(6)(a) of the Companies Act, 2013: The Comptroller and Auditor-General of India shall within 60 days from the date of receipt of the audit report have a right to conduct a supplementary audit of the financial statement of the company by such person or persons as he may authorize in this behalf; and for the purposes of such audit, require information or additional information to be furnished to any person or persons, so authorised, on such matters, by such person or persons, and in such form, as the Comptroller and Auditor-General of India may direct. ➤ Comment upon the supplementary audit report under section 143(6)(b) of the Companies Act, 2013: Any comments given by the Comptroller and Auditor-General of India upon, or supplement to, the audit report shall be sent by the auditor to every person entitled to copies of audited financial statements under sub-section (1) of section 138 of the said Act i.e. every member of the company, to every trustee for the debentureholder of any debentures issued by the company, and to all persons other than such member or trustee, being the person so entitled and also be placed before the annual general meeting of the company at the same time and in the same manner as the audit report. ➤ Test audit under section 143(7) of the Companies Act, 2013: Without prejudice to	
www.auditguru.in	PARAM	15.1 Page

QNO 597.500	Committee on Public Sector – TITANIUM CNO – PSU.040	Old Course – (M23M) New Course – (SM23)
PGC & Associates are statutory auditors of BNPCL Limited, a PSU in power sector. It is engaged in building large sized thermal power stations to accelerate development of power sector in the country. One of the financial committees of Parliament has decided to examine its physical and financial performance. It has also examined audit findings of C&AG in respect of which action is yet to be taken by the said PSU. The committee also proposes to include in its report performance of the company in various operational matters. Which financial committee of Parliament deals with such matters? Outline its main functions.		
Answer	The said matters are dealt by Committee on Public Undertakings (COPU). The functions of the Committee are – (i) to examine the reports and accounts of public undertakings. (ii) to examine the reports of the C&AG on public undertakings. (iii) to examine the autonomy and efficiency of public undertakings and to see whether they are being managed in accordance with sound business principles and prudent commercial practices. (iv) to exercise such other functions vested in the PAC and the Estimates Committee as are not covered above and as may be allotted by the Speaker from time to time. The examination of public enterprises by the Committee takes the form of comprehensive appraisal or evaluation of performance of the undertaking. It involves a thorough examination, including evaluation of the policies, programmes and financial working of the undertaking.	
QNO 597.510	C&AG has Powers to give directions – TITANIUM CNO – Unique	New Course – (SM23)
PS & Associates, a statutory auditors of a Central government owned company for a particular year. The statutory auditors were required to examine the following areas mandatorily, provide their specific replies and also their impact on financial statements for that particular year in their audit report. - Whether the company has system in place to process all the accounting transactions through IT system? If yes, the implications of processing of accounting transactions outside IT system on the integrity of the accounts along with the financial implications, if any, may be stated. - Whether there is any restructuring of an existing loan or cases of waiver / write off of debts / loans / interest etc. made by a lender to the company due to the company's inability to repay the loan? If yes, the financial impact may be stated. Whether such cases are properly accounted for? - Whether funds (grants/subsidy etc.) received / receivable for specific schemes from Central government of its agencies were properly accounted for / utilized as per its term and conditions? List the cases as available. Can you gauge likely nature of such responsibility thrust upon auditors of above PSU?		
www.auditguru.in	PARAM	15.2 Page

Answer	The above areas for which statutory auditors of PSU were required to examine report and indicate impact of these matters in financial statements are likely to relate to directions issued by C&AG to statutory auditors under section 143(5) of Companies Act, 2013. In terms of section 143(5), in case of a government company, the C&AG has the power to direct the auditor the manner in which the accounts of company are required to be audited and audit shall submit audit report which among other things, include the directions, if any, issued by the C&AG the action taken thereon and its impact on the accounts and financial statements of the company.	
QNO 597.800	Estimates Committee – TITANIUM CNO – PSU.040	Old Course – (N23M)
The Comptroller & Auditor General of India plays a key role in functioning of financial committees of Parliament and state legislatures. Therefore, he has come to be recognized as a friend, philosopher and guide of committees. Discuss how and why he is taken to be in practice. Also, briefly discuss the functions of 'Estimates Committee' of Parliament.		
Answer	The Comptroller & Auditor General of India plays a key role in the functioning of the financial committees of Parliament and the State legislatures. His duties and functions have been described in the field which has already been covered either by the internal audit of the individual concerns or by the professional auditors. He locates the area of weakness for managements' information. Explain stating clearly the issues examined in comprehensive audit. OR The areas covered in comprehensive audit vary from enterprise to enterprise depending on the nature of the enterprise, its objectives and operations. You are required to list down some of the broad areas to be examined in comprehensive audit. OR XYZ & Co., a CA firm was appointed by C&AG to conduct comprehensive audit of ABC Public undertaking. C&AG advised to cover areas such as investment decisions, project formulation, organisational effectiveness, capacity utilisation, management of equipment, plant and machinery, production performance, use of materials, productivity of labour, idle capacity, costs and prices, materials management, sales and credit control, budgetary and internal control systems, etc. Discuss stating the issues examined in comprehensive audit. OR Solar Limited is a public sector undertaking engaged in production of electricity from solar power. Though there is delay in commencement of project and accordingly, there has been overrun in the cost. State the matters C&AG while conducting Comprehensive Audit may cover in reporting on the performance and efficiency of this project.	
www.auditguru.in	PARAM	15.3 Page

QNO 598.000	Comprehensive Audit – TITANIUM CNO – PSU.120	Old Course– (M09R, N10R, N11R, N12R, M14R, N14R, N15R, M16M, N16R, PM17, M17M, N17R, M18M, N18R, N18M, N19M, M20R, N20M, N20E, SM21, M21M, N21M, M22M, N22M) New Course– (SM23)
The Comptroller and Auditor General of India has appointed a chartered accountant firm to conduct the comprehensive audit of Metro Company Limited (a listed government company) which is handling the Metro project of the metropolitan city for the period ending 31-03-2020. The work to be conducted under Project A handled by the Metro Company Limited was of laying down railway line of 124 kilometres. The auditor has reviewed the internal audit report and observed the following shortcomings reported about the performance of Project A regarding the underestimation of the Current liabilities and Capital work in progress by Rs. 84.68 crore. Explain some of the matters to be undertaken by the chartered accountant firm while conducting the comprehensive audit of Metro Company Limited. OR The Comptroller and Auditor General assists the legislature in reviewing the performance of public undertakings. He conducts an efficiency cum performance audit other than the field which has already been covered either by the internal audit of the individual concerns or by the professional auditors. He locates the area of weakness for managements' information. Explain stating clearly the issues examined in comprehensive audit. OR The areas covered in comprehensive audit vary from enterprise to enterprise depending on the nature of the enterprise, its objectives and operations. You are required to list down some of the broad areas to be examined in comprehensive audit. OR XYZ & Co., a CA firm was appointed by C&AG to conduct comprehensive audit of ABC Public undertaking. C&AG advised to cover areas such as investment decisions, project formulation, organisational effectiveness, capacity utilisation, management of equipment, plant and machinery, production performance, use of materials, productivity of labour, idle capacity, costs and prices, materials management, sales and credit control, budgetary and internal control systems, etc. Discuss stating the issues examined in comprehensive audit. OR Solar Limited is a public sector undertaking engaged in production of electricity from solar power. Though there is delay in commencement of project and accordingly, there has been overrun in the cost. State the matters C&AG while conducting Comprehensive Audit may cover in reporting on the performance and efficiency of this project.		
Answer	➤ The Comptroller and Auditor General assist the legislature in reviewing the performance of public undertakings. He conducts an efficiency cum performance audit other than the field which has already been covered either by the internal audit of the individual concerns or by the professional auditors. He locates the area of weakness and extravagance for managements' information. ➤ The areas covered in comprehensive audit naturally vary from enterprise to enterprise depending on the nature of the enterprise, its objectives and operations. However, in general, the covered areas are those of investment decisions, project formulation, organisational effectiveness, capacity utilization, management of equipment, plant and machinery, production performance, use of materials, productivity of labour, idle capacity, costs and prices, materials management, sales and credit control, budgetary and internal control systems, etc. ➤ Areas to be covered: The areas covered in comprehensive audit naturally vary from enterprise to enterprise depending on the nature of the enterprise, its objectives and operations. Some of the issues examined in comprehensive audit are: <i>(Below points should be explained in sentence form to make answer more presentable)</i> ➤ Research and development programmes. ➤ Project planning.	
www.auditguru.in	PARAM	15.4 Page

QNO 598.200	Performance Audit Planning – TITANIUM CNO – PSU.175	Old Course– (M14E, SM17, PM17, N17R, M18M, SM21, M22R) New Course– (SM23)
The objectives of audit in connection with the State Electricity Distribution Company to ascertain whether the: (i) total cost of providing electricity is being recovered by timely submissions to the State Electricity Regulatory Commission; (ii) tariff orders, sales circulars and sales instructions were issued timely, without any ambiguity. They were implemented in time; (iii) metering, billing and collection was managed efficiently and effectively; (iv) monitoring and internal controls were efficient. What kind of audit is referred in the above scenario? Also briefly discuss the steps suggested to the auditors for planning such an audit.		
Answer	➤ In the given scenario, an audit of the objectives discussed, performance audit is being referred. The following steps are suggested to the auditors for planning while conducting the performance audit: (A) Understanding the Entity/Programme - It is the starting point for planning individual performance audit. Sources for Understanding the Entity Documents of the entity, Legislative documents, Policy documents, Academic research, Past audits, Media coverage, Special groups ➤ The auditor may use the following sources for understanding the entity: (i) Documents of the entity: Documents on administration and functions of the entity, policy files, annual reports, accounts, minutes of meetings, information on the website, internal audit reports, electronic databases and MIS reports, RTI material etc. (ii) Legislative documents: Bills, legislation, parliamentary questions and debates, reports of the Public Accounts Committee, the Committee on Public Undertakings, the Estimates Committee, and letters from Members of Parliament.	
www.auditguru.in	PARAM	15.5 Page

QNO 598.000	Performance Audit - Issues addressed – TITANIUM CNO – PSU.140	Old Course– (N15R, M16R, M16E, M17R, N18R, N18E, M20R, SM21) New Course– (SM23)
"A performance audit is an objective and systematic examination of evidence for the purpose of providing an independent assessment of the performance of a government organization, program, activity, or function in order to provide information to improve public accountability and facilitate decision-making by parties Both responsibility to oversee or initiate corrective action." Briefly discuss the issues addressed by Performance Audits conducted in accordance with the guidelines issued by C&AG. OR Write short notes on issues addressed in Performance Audit of PSUs?		
Answer	According to the guidelines issued by the C&AG, Performance Audits actually having the issues of: ➤ Economy- It is minimising the cost of resources used for an activity, adding regard to appropriate quantity, quality and at the best price. ➤ Efficiency- It is the input-output ratio. In the case of public spending, efficiency is achieved when the output is maximised at the minimum of inputs, or input is minimised for any given quantity and quality of output. ➤ Auditing efficiency embraces aspects such as whether: - sound procurement practices are followed; - resources are properly protected and maintained; - public sector programmes, entities and activities are efficiently managed, regulated, organised and executed - efficient operating procedures are used; - optimum amount of resources (staff, equipment, and facilities) are used in producing or delivering the appropriate quality and quality of goods or services in a timely manner; human, financial and other resources are efficiently used; - the objectives of public sector programmes are met cost-effectively. ➤ Effectiveness- It is the extent to which objectives are achieved and the relationship between the intended impact and the actual impact of an activity. ➤ In auditing effectiveness, performance audit may, for instance: - assess compliance with laws and regulations applicable to the program; and assess whether the objectives of and the means provided (legal, financial, etc.) for a new or ongoing public sector programme are proper, consistent, suitable or relevant to the policy; - identify factors inhibiting satisfactory performance or goal-fulfilment; - assess the adequacy of the management control system for measuring, monitoring and reporting a programme's effectiveness; - determine the extent to which a program achieves a desired level of program	
www.auditguru.in	PARAM	15.6 Page

QNO 598.005	Performance Audit - Issues addressed – TITANIUM CNO – PSU.140	Old Course– (N15R, M16R, M16E, M17R, N18R, N18E, M20R, SM21) New Course– (SM23)
"A performance audit is an objective and systematic examination of evidence for the purpose of providing an independent assessment of the performance of a government organization, program, activity, or function in order to provide information to improve public accountability and facilitate decision-making by parties with responsibility to oversee or initiate corrective action." Performance audit in PSUs is conducted by the C&AG (Supreme Audit Institutions) through various subordinate offices of India Audit and Accounts Department (IAAD). In conducting performance audit, the subordinate offices are guided by manual and auditing standards prescribed by C&AG. Therefore, the objectives of performance auditing are evaluation of economy, efficiency, and effectiveness of policy, programmes and of the management and management. It also promotes accountability by assisting those charged with governance and oversight responsibilities to improve performance; and transparency by affording taxpayers, those targeted by government policies and other stakeholders an insight into the management and outcomes of different government activities. Performance auditing focuses on areas in which it can add value which have the greatest potential for development. It provides constructive incentives for the responsible parties to take appropriate action. Regulations on Audit and Accounts issued by C&AG lay down that the responsibility for the development of measurable objectives and performance indicators as also the systems of measurement rests with the Government department or its Heads of entities. They are also required to define intermediate and final outputs and outcomes in measurable and monitorable terms, standardise the unit cost of delivery and benchmark quality of outputs and outcomes. Thus, rejection of audit report (submitted by audit firm) by C&AG is in order as audit with a view to mere check all the expenses of the unit are in conformity to the public interest and publicly accepted customs done by audit firm is not performance audit in all aspects.		
www.auditguru.in	PARAM	15.7 Page

QNO 600.000	Proprietary Audit (General Principles) – TITANIUM CNO – PSU.140	Old Course– (M08R, N08E, M11R, M11E, M12R, SM17, PM17, SM21) New Course– (SM23)
What are the principles involved regarding "Proprietary audit" in the case of Public Sector Undertaking?		
Answer	➤ Principles: – Proprietary requires the transactions, and more particularly expenditure, to conform to certain general principles. These principles are: ➤ that the expenditure is not prima facie more than the occasion demands (E.g. Car of 1 crore for 10000000 that every official exercise the same degree of vigilance in respect of expenditure as a person of ordinary prudence would exercise in respect of his own money (E.g. 50 cars were ordered without quotations)) ➤ that the authority exercises its power for its own advantage (E.g. Cars were used by government employees as given for rent) ➤ that funds are not utilized for the benefit of a particular person or group of persons and (E.g. Benches were given only for seating parties) ➤ that, apart from the agreed remuneration or reward, no other avenue is kept open to indirectly benefit the management personnel, employees and others. (E.g. Bribes were paid to government employees)	
QNO 603.000	Proprietary Audit (Company Act)- TITANIUM CNO – Unique	Old Course– (M04E, M12R, N12E, M15R, N16M, SM17, PM17, M18E, M19M, N19E, SM21) New Course– (SM23)
Write a short explanatory note on – Areas of propriety audit under Section 143(1) of the Companies Act, 2013.		
Answer	➤ Areas of propriety audit under Section 143(1): – Section 143(1) of the Companies Act, 2013 requires the auditor to make an enquiry into certain specific areas. In some of the areas, the auditor has to examine the same from propriety angle as to ➤ whether loans and advances made by the company on the basis of security have been properly secured and whether the terms on which they have been made are prejudicial to the interests of the company or its members; ➤ whether transactions of the company which are represented merely by book entries are prejudicial to the interests of the company; Again, considering the propriety element, rationalizing the proper disclosure of loans and advance given by company is made; ➤ whether the company not being an investment company or a banking company, whether so much of the assets of the company as consist of shares, debentures and other securities have been sold at a price less than that at which they were purchased by the company; ➤ whether loans and advances made by the company have been shown as deposits; ➤ whether personal expenses have been charged to revenue account; ➤ where it is stated in the books and documents of the company that any shares have been allotted for cash, whether cash has actually been received in respect of such allotment; and if no cash has actually been so received, whether the positive is stated in the account books and the balance sheet is correct, regular and not misleading. A control has been set up to receive the receipt of cash in case of allotment of shares for cash. Further, if the cash is not received, the books of accounts and statement of affairs shows the true picture.	
QNO 604.000	C&AG (Audit) Report – TITANIUM CNO – PSU.260	Old Course– (N17E, M19E, N21E) New Course– (SM23)
Contents of audit report given by Comptroller & Auditor-General of India.		
Answer	➤ Contents of Audit Report of the Comptroller and Auditor General: ➤ For facility of consideration, the reports of the Comptroller and Auditor General on the public sector undertakings of the Central Government are presented to the Parliament in several parts consisting of the following: Introduction containing a general review of the Government	
www.auditguru.in	PARAM	15.8 Page

QNO 604.010	Functioning of Finance Committee & Role of – TITANIUM CNO – PSU.260	Old Course– (N18M) New Course– (SM23)
The Comptroller & Auditor General of India plays a key role in the functioning of the financial committees of Parliament and the State Legislatures. He has come to be recognized as a 'friend, philosopher and guide' of the Committees. In view of above, you are required to list down any four roles.		
Answer	➤ The Comptroller & Auditor General of India plays a key role in the functioning of the financial committees of Parliament and the State Legislatures. He has come to be recognized as a 'friend, philosopher and guide' of the Committees. ➤ His Reports generally form the basis of the Committees' working, although they are not precluded from examining issues not brought out in his Reports. ➤ He scrutinizes the notes which the Ministries submit to the Committees and helps the Committees to check the correctness of submissions to the Committees and facts and figures in their draft reports. ➤ The Financial Committees present their Report to the Parliament/ State Legislature with their observations and recommendations. ➤ The various Ministries / Department of the Government are required to inform the Committees of the action taken by them on the recommendations of the Committees (which are generally accepted) and the Committees present Action Taken Reports to Parliament / Legislature. ➤ In respect of those Audit Reports, which could not be discussed in detail by the	
www.auditguru.in	PARAM	15.9 Page

QNO 604.020	Proprietary Audit (General Principles) – TITANIUM CNO – PSU.140	Old Course– (M08R, N08E, M11R, M11E, M12R, SM17, PM17, SM21) New Course– (SM23)
What are the principles involved regarding "Proprietary audit" in the case of Public Sector Undertaking?		
Answer	➤ Principles: – Proprietary requires the transactions, and more particularly expenditure, to conform to certain general principles. These principles are: ➤ that the expenditure is not prima facie more than the occasion demands (E.g. Car of 1 crore for 10000000 that every official exercise the same degree of vigilance in respect of expenditure as a person of ordinary prudence would exercise in respect of his own money (E.g. 50 cars were ordered without quotations)) ➤ that the authority exercises its power for its own advantage (E.g. Cars were used by government employees as given for rent) ➤ that funds are not utilized for the benefit of a particular person or group of persons and (E.g. Benches were given only for seating parties) ➤ that, apart from the agreed remuneration or reward, no other avenue is kept open to indirectly benefit the management personnel, employees and others. (E.g. Bribes were paid to government employees)	
QNO 603.000	Proprietary Audit (Company Act)- TITANIUM CNO – Unique	Old Course– (M04E, M12R, N12E, M15R, N16M, SM17, PM17, M18E, M19M, N19E, SM21) New Course– (SM23)
Write a short explanatory note on – Areas of propriety audit under Section 143(1) of the Companies Act, 2013.		
Answer	➤ Areas of propriety audit under Section 143(1): – Section 143(1) of the Companies Act, 2013 requires the auditor to make an enquiry into certain specific areas. In some of the areas, the auditor has to examine the same from propriety angle as to ➤ whether loans and advances made by the company on the basis of security have been properly secured and whether the terms on which they have been made are prejudicial to the interests of the company or its members; ➤ whether transactions of the company which are represented merely by book entries are prejudicial to the interests of the company; Again, considering the propriety element, rationalizing the proper disclosure of loans and advance given by company is made; ➤ whether the company not being an investment company or a banking company, whether so much of the assets of the company as consist of shares, debentures and other securities have been sold at a price less than that at which they were purchased by the company; ➤ whether loans and advances made by the company have been shown as deposits; ➤ whether personal expenses have been charged to revenue account; ➤ where it is stated in the books and documents of the company that any shares have been allotted for cash, whether cash has actually been received in respect of such allotment; and if no cash has actually been so received, whether the positive is stated in the account books and the balance sheet is correct, regular and not misleading. A control has been set up to receive the receipt of cash in case of allotment of shares for cash. Further, if the cash is not received, the books of accounts and statement of affairs shows the true picture.	
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www.auditguru.in	PARAM	15.8 Page

QNO 604.010	Functioning of Finance Committee & Role of – TITANIUM CNO – PSU.260	Old Course– (N18M) New Course– (SM23)
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Answer	➤ The Comptroller & Auditor General of India plays a key role in the functioning of the financial committees of Parliament and the State Legislatures. He has come to be recognized as a 'friend, philosopher and guide' of the Committees. ➤ His Reports generally form the basis of the Committees' working, although they are not precluded from examining issues not brought out in his Reports. ➤ He scrutinizes the notes which the Ministries submit to the Committees and helps the Committees to check the correctness of submissions to the Committees and facts and figures in their draft reports. ➤ The Financial Committees present their Report to the Parliament/ State Legislature with their observations and recommendations. ➤ The various Ministries / Department of the Government are required to inform the Committees of the action taken by them on the recommendations of the Committees (which are generally accepted) and the Committees present Action Taken Reports to Parliament / Legislature. ➤ In respect of those Audit Reports, which could not be discussed in detail by the	
www.auditguru.in	PARAM	15.9 Page

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www.auditguru.in	PARAM	15.8 Page

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www.auditguru.in	PARAM	15.9 Page

QNO 604.020	Proprietary Audit (General Principles) – TITANIUM CNO – PSU.140	Old Course– (M08R, N08E, M11R, M11E, M12R, SM17, PM17, SM21) New Course– (SM23)
What are the principles involved regarding "Proprietary audit" in the case of Public Sector Undertaking?		
Answer	➤ Principles: – Proprietary requires the transactions, and more particularly expenditure, to conform to certain general principles. These principles are: ➤ that the expenditure is not prima facie more than the occasion demands (E.g. Car of 1 crore for 10000000 that every official exercise the same degree of vigilance in respect of expenditure as a person of ordinary prudence would exercise in respect of his own money (E.g. 50 cars were ordered without quotations)) ➤ that the authority exercises its power for its own advantage (E.g. Cars were used by government employees as given for rent) ➤ that funds are not utilized for the benefit of a particular person or group of persons and (E.g. Benches were given only for seating parties) ➤ that, apart from the agreed remuneration or reward, no other avenue is kept open to indirectly benefit the management personnel, employees and others. (E.g. Bribes were paid to government employees)	
QNO 603.000	Proprietary Audit (Company Act)- TITANIUM CNO – Unique	Old Course– (M04E, M12R, N12E, M15R, N16M, SM17, PM17, M18E, M19M